

LABRADOR IRON ORE ROYALTY CORPORATION

SUPPLIER CODE OF CONDUCT

1. Scope

This Supplier Code of Conduct (“**Code**”) sets out the expectations as to how organizations, including their employees and representatives (collectively, “**Suppliers**” and each individually, a “**Supplier**”), who supply goods and services to Labrador Iron Ore Royalty Corporation and its wholly-owned subsidiary Hollinger-Hanna Limited (collectively, the “**Company**”) and its and their officers, directors and authorized representatives (collectively, “**LIORC Personnel**”), are to conduct business with and deal with the Company. For greater certainty, the operators of Iron Ore Company of Canada (“**IOC**”) over which the Company has royalty and equity interests do not constitute Suppliers. IOC requires all its suppliers to comply with its Standards for Suppliers, as well as Rio Tinto Group’s policies entitled “The way we work”, “The Supplier Code of Conduct” and the “Business Integrity Standard”, all as outlined on IOC’s and Rio Tinto’s websites.

This Code is to be delivered to Suppliers upon commencement of their arrangements or other relationships with the Company. It is expected that Suppliers comply with this Code and operate in accordance with values comparable to the Company’s values, and in a manner which is consistent with prudent business practices. Suppliers shall also provide any retained subcontractors with this Code.

1.1 **Business Conduct**

Suppliers are expected to:

- conduct all business activities in compliance with applicable laws, rules, and regulations of the jurisdictions in which they operate, including, without limitation, in respect of securities laws, tax laws, labour standards, health and safety, the environment, anti-corruption and ethical business practices;
- comply with and abide by the Company’s Code of Business Conduct and Ethics;
- comply with and abide by the Company’s Health and Safety Policy; and
- exercise reasonable care and diligence to prevent any situation in which a conflict of interest may occur in its dealings with the Company.

1.2 **Labour and Human Rights**

Suppliers are expected to:

- not employ any individual under the legal age of employment in any jurisdiction in which it operates or conducts business;
- not use any forced, involuntary, compulsory, indentured or slave labour in any of its business activities or operations;
- provide wages and benefits that meet or exceed the requirements of applicable laws, rules and regulations in the jurisdiction in which it operates or conducts business. Working hours, overtime hours, and number of working days per week must not exceed applicable legal limits;

- recognize freedom of association and the right to collective bargaining, regardless of the jurisdiction in which they operate;
- refrain from discriminating against their employees or representatives;
- refrain from harassment of any employees or representatives, it being understood that harassment includes any inappropriate conduct (including unwelcome comments) that has the purpose or effect of creating an intimidating, hostile or offensive work environment, unreasonably interfering with an individual's work performance, or affecting an individual's employment opportunity;
- respect the dignity of their own employees and others, adhere to principles of diversity and maintain a respectful workplace; and
- afford equality of opportunity to all people, including women, indigenous peoples, persons with disabilities and members of visible minorities.

Suppliers are expected to comply with and abide by the Company's Human Rights Policy.

1.3 *Environment*

Suppliers are encouraged:

- to the extent applicable, to (i) take measures to reduce the greenhouse gas emissions generated by their operations, products and services, (ii) make efforts to preserve water and minimize the release of pollutants into water, (iii) adopt practices to maintain soil, biodiversity and ecosystem quality, and (iv) adopt practices to reduce resource waste and foster optimal resource use; and
- to incorporate climate change risk assessment into their risk management procedures and to measure and publicly report on their climate change risk and environmental performance.

Suppliers are expected to comply with and abide by the Company's Environment and Sustainability Policy.

2. Compliance

2.1 *Monitoring and Reporting of Violations*

The Company maintains the right to monitor a Supplier's compliance to the Code and other applicable policies of the Company. The Company considers compliance to this Code and other applicable policies in its process for evaluating and selecting Suppliers. The Company will be entitled to request information from its Suppliers as to their compliance with the principles of this Code and other applicable policies of the Company.

Any person with reason to believe that the principles of this Code or of any other applicable policy of the Company are not being respected by a Supplier, or that any applicable laws, rules, regulations or stock exchange requirements have been violated, should report the violation immediately to the Chief Executive Officer and Corporate Secretary.

The reporting of a violation of the Code or of any other applicable policy of the Company may lead to an evaluation and an investigation by the Company if warranted. Failure to comply with this Code may result in the Company terminating its relationship with the Supplier.

3. Administration of this Code

3.1 *Changes to the Code*

The Board of Directors will review this Code annually to ensure that it is effective in achieving its objectives and may recommend changes to such objectives or this Code, or may recommend additional objectives, as appropriate.

3.2 *Responsible Officers*

The Chief Executive Officer and Corporate Secretary have been designated as the individuals responsible to oversee this Code.

4. Date

Current as of March 7, 2023.